

July 2020

# Alquity

LIFE  
CHANGING  
INVESTMENTS

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## Investing in Higher ESG Risk companies: The cement case

We believe it is possible and necessary to invest in higher risk segments, so long as the ESG performance is excellent and that the companies show continuous improvement.

We have compared our holdings in Ultratech and Heidelberg Cement with regional and global peers across many ESG factors, to demonstrate where our companies sit relative to global best ESG practice.

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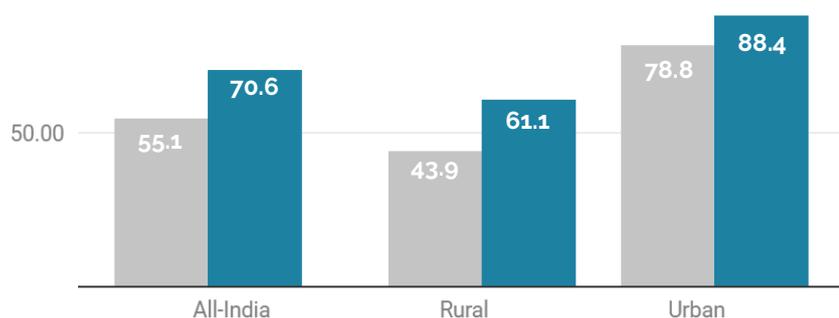
# ULTRATECH AND HEIDELBERGCEMENT INDIA COMPARISON AGAINST GLOBAL PEERS

*'India's infrastructure deficit in terms of roads, railways, powers and ports needs to be addressed on a fast-track basis'* (Minister of Railways of India)

India has a serious infrastructure deficit. KPMG estimates that the urban housing shortage alone is projected to be 30m by 2022. The rural housing shortage is expected to be much wider requiring over 60m houses by 2022, representing approximately 60% of the total housing shortage. Furthermore, only 61% of the rural population live in permanent dwellings.

## Percentage of households with permanent houses

■ 2011 Census ■ 2015-16 (NFHS survey)



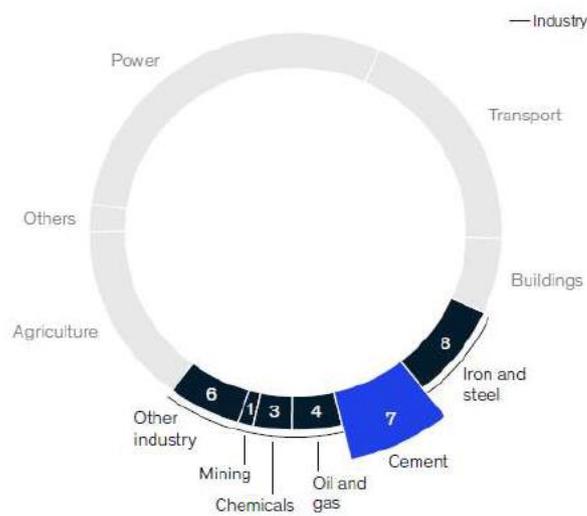
Source: Livemint, 2018

*Share of permanent houses rose from 55% in 2011 to 71% in 2016*

The government also estimates that it requires over \$1.5 trillion in infrastructure investments over the next decade (roads, bridges etc.). As such, there is a requirement for the government to provide safe, hygienic and stable accommodation for everyone, as well as additional infrastructure to promote sustainable economic growth.

Whilst cement serves a necessity for social development, we acknowledge that there is a genuine environmental concern: cement production is a major source of global CO<sub>2</sub> emissions. In 2017 alone, cement production is estimated to have contributed approximately 7% of global carbon emissions. As such, the industry must evolve rapidly in order to meet global climate commitments (e.g. the Paris Agreement).

## Share of global CO<sub>2</sub> emissions (% in 2017)



Source: McKinsey, 2017

Given cement is a major source of carbon emissions, it is natural to question the need for cement, and if there exists a more environmentally friendly substitute. As such, Alquity has assessed many alternatives under a spectrum of factors including cost, scalability, safety and environmental impact.

Despite seemingly promising new materials and advancements, the reality is that all alternatives fail on at least one of the given metrics. As such, cement (as an input for concrete) is likely to remain one of the most widely used materials in construction. In the absence of suitable alternatives, it is clear that cement is a requirement for India's economic development.

At Alquity, we have made a conscious decision to invest in cement companies as it is a necessary material to further India's development, in particular the rural segment where the infrastructure deficit is greater. However, we believe that it is only appropriate to invest in the cement companies that we regard as being amongst the best globally with regards to environmental and social performance.



We invested in Ultratech Cement (the largest cement company by capacity) and HeidelbergCement India, a much smaller company with significant potential. Both companies are amongst the best globally (not just by Indian standards) in terms of carbon intensity, water intensity and waste management, and both actively pursue mitigation strategies such as rapidly increasing the use of renewable energy sources including solar and waste heat recovery.

## Ultratech and HeidelbergCement India against peers

	Ultratech	HeidelbergCement India	Indian Peers (average)	Global Peers (average)
Co2 intensity (kg/ton)	619	585 <sup>#</sup>	670	925
Water intensity (litres/ton)	299	NA <sup>***</sup>	500	799 <sup>**</sup>
Thermal Energy intensity (kcal/kg of clinker)	704	Adapts best practice from German parent	731	843
Renewable energy	10%	Long lease solar power and renewable wind power agreements in place	0-5% <sup>*</sup>	Median 6% <sup>*</sup>
Carbon pricing	Yes	No – Alquity engaged and this will be implemented in the future	Only 20 Indian companies incorporate carbon pricing	40 countries use carbon pricing mechanism (World Bank)
Lost time injury rate (per million hours worked)	0.5	0	-	0.65 <sup>*</sup>
Direct fatalities	0	0	-	4 <sup>*</sup>

Sources Bloomberg, Globalcement, company annual reports. All data is the most recent year available

<sup>\*</sup>aggregate over all those reporting, Bloomberg data

<sup>\*\*</sup>average over largest 15 companies only

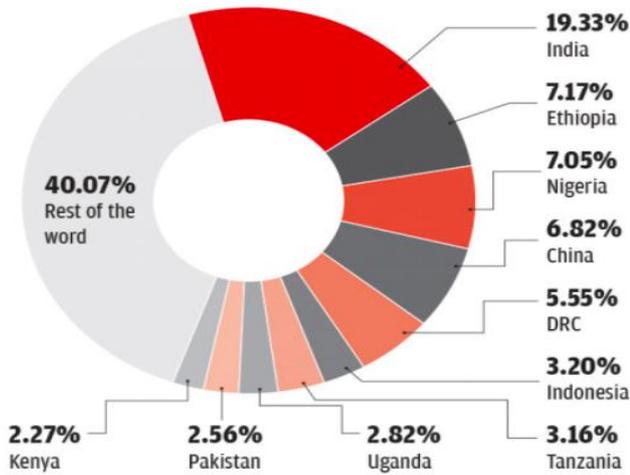
<sup>\*\*\*</sup>HeidelbergCement India is 6x net water positive (collects 6 times more water than it withdraws from the environment). Ultratech is 2.5x net water positive.

<sup>#</sup> HeidelbergCement India also publishes a monthly ambient air quality report that includes CO2, NO2 and SO2 emissions for each of their plants.

At Alquity, we believe that social factors are extremely important to the investment decision. One of our red flags is that companies must have a health and safety policy if they operate in a high-risk industry; without this, we simply would not invest. The data above reflects our ethos, as it demonstrates that our holdings are more conscious of their employees' health and wellbeing relative to peers, given the lower lost time due to injury rate and fatalities.

Another environmental concern is that of water scarcity, where cement companies are typically large consumers of water. India ranks as the 13<sup>th</sup> worst country in the world for water stress where more than 80% of the available groundwater has been withdrawn. However, our cement holdings report a net water positive position (both collect multiple times more water than they consume, as can be seen below, thus having a positive impact on the water situation).

### Waterless countries (% of population without access to clean water)

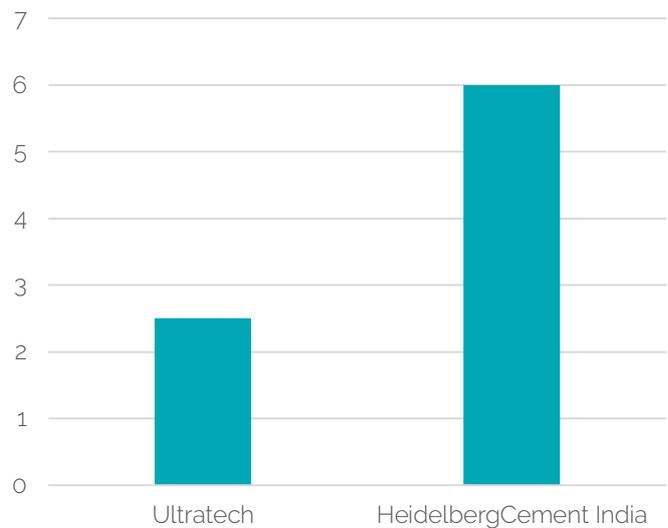


Source: WaterAid, 2018

*India ranks as the 13<sup>th</sup> worst country in the world for water stress, with 19.3% of their population without access to clean water*

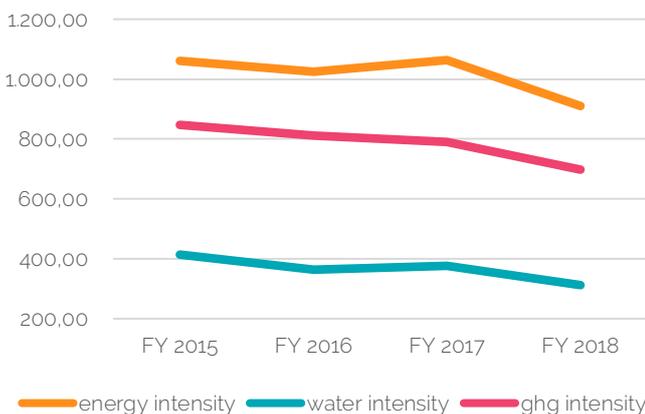
*Both Ultratech and HeidelbergCement India collect multiple times more water than they consume*

### Net water positive (x)



Source: Company sustainability reports, 2019

### Ultratech: improving consistently



Source: Company sustainability reports, 2019

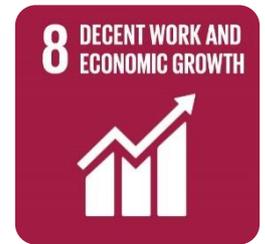


## CONCLUSION

Many ESG funds choose to not own cement companies, often citing environmental concerns. At Alquity, we understand that as a whole, the cement industry is a large contributor of greenhouse gases. However, we believe that this is one dimension to a multi-faceted set of issues.

We take a holistic approach towards ESG – we believe that it is necessary to actively invest in these sectors in order to achieve sustainable economic and social development.

Cement is a requirement for safe and permanent housing. It is necessary for roads and bridges that connect cities and promotes economic growth. In the absence of alternatives, it would be impossible to achieve the SDGs, in particular, SDG8 (decent work and economic growth) and SDG 11 (sustainable cities and communities) which includes access to basic services, housing and transportation.



Whilst we believe that these are compelling reasons to invest in cement companies, we do acknowledge that cement companies are higher risk. At Alquity, we wanted to ensure that this could be captured in our valuation methodology. Therefore, we add an additional 1% to the risk premia for all such companies. Furthermore, we will not reduce this risk premia until there is tangible evidence that these companies develop or invest in technologies that would substantially reduce their carbon output.

In addition to this, we believe that it is only right to invest in the companies that are best versus peers with regards to environmental and social performance. We will only invest in companies that have already made a significant commitment to reducing their global footprint and will continue to strive towards a more sustainable world. We believe that the analysis included in this report demonstrates this.

*transformation*

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